



## **Michel Defourny**

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25 Septembre 2018 CAF, Bruxelles

## EMBODY THE FUTURE AND CULTURE OF SOLVAY

- New Headquarter in Brussels
   with the creation of a
   Material Science Application Center
- 2. Creation in Lyonof the largest world-classSolvay Innovation & Technology Centerand a new tertiary center in the City







Better Collaborate and be more efficient

Foster communication & showcase innovation

New image towards all stakeholders





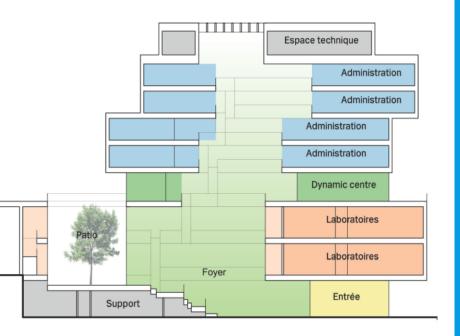






## CONCENTRATION OF THE ACTIVITIES TO BE MORE EFFICIENT COMMUNICATION & COLLABORATION

- → A unique building for all
- → 8 levels (incl. ground floor)
- → Work stations
- → Meeting center connecting the various floors
- → Labs connected to workshop
- → Footprint: 5750 m2 (length: 80m, width: 60m)
- Total height\*: 40 m; vs U40 m, and vs Tower 63 m





## SOLVAY CAMPUS IN BRUSSELS A CUSTOMER ORIENTED R&I CENTER

- Materials light weight, batteries/sustainable energies
- Chemistry & Process peroxides, soda ash





### Creation material science application center

- Covering part prototyping, testing and virtual engineering
- Fostering open innovation, in particular with Belgian universities
- Cooperation between GBUs Specialty Polymers, Composite Materials & Corp R&I
- M€ 17 Capex for wave 1 already decided
- ▶ Creation of an incubator to speed up business development with co-localizing business developers and R&I teams

## Reaching critical mass: 200 researchers



✓ All R&I teams concentrated in one location on Campus



#### **NEW INNOVATION & TECHNOLOGY CENTER IN LYON**



- NOVECARE
- AROMA
- SODA ASH
- SES
- SILICA
- R&I Corporate
- SPECIAL CHEM
- COATIS
- SBS
- LEGAL, HR, COMMUNICATION, FINANCE, STRATEGY, INDUSTRIAL



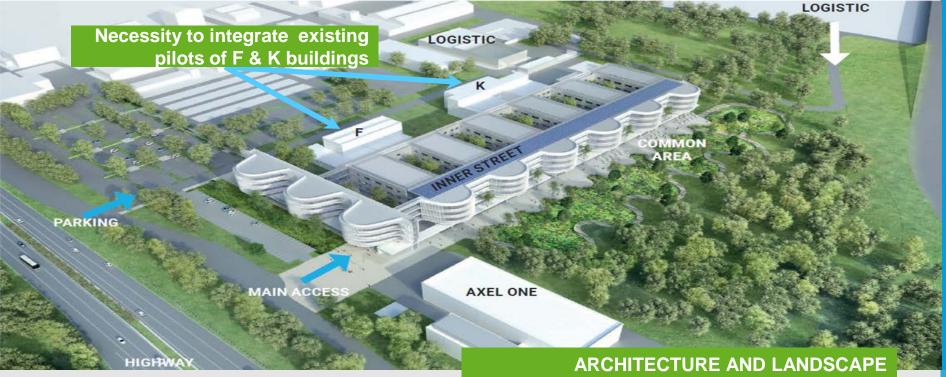


## ONE BUILDING WITH A STRONG CONNECTION TO LANDSCAPE ENHANCING WELL-BEING, INSPIRATION, EFFICIENCY AND COLLABORATION





# ONE CAMPUS DEDICATED TO INNOVATION DESIGNED TO CULTIVATE COLLABORATION, INTERACTION AND A SENSE OF COMMUNITY A COMPACT AND ORGANIC LAYOUT





# BUILDING WITH 50% SURFACE DEDICATED TO OFFICES FOSTERING AGILE PROJECT MODE AND CUSTOMER COLLABORATION IN OFFICES







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